

# Key Elements of Metric Design



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# Elements of metric design

- **Metrics?**
- **The role of the metric in an MBI.**
- **Principles in metric design.**
- **Economic context of the metric.**
- **Metric examples.**



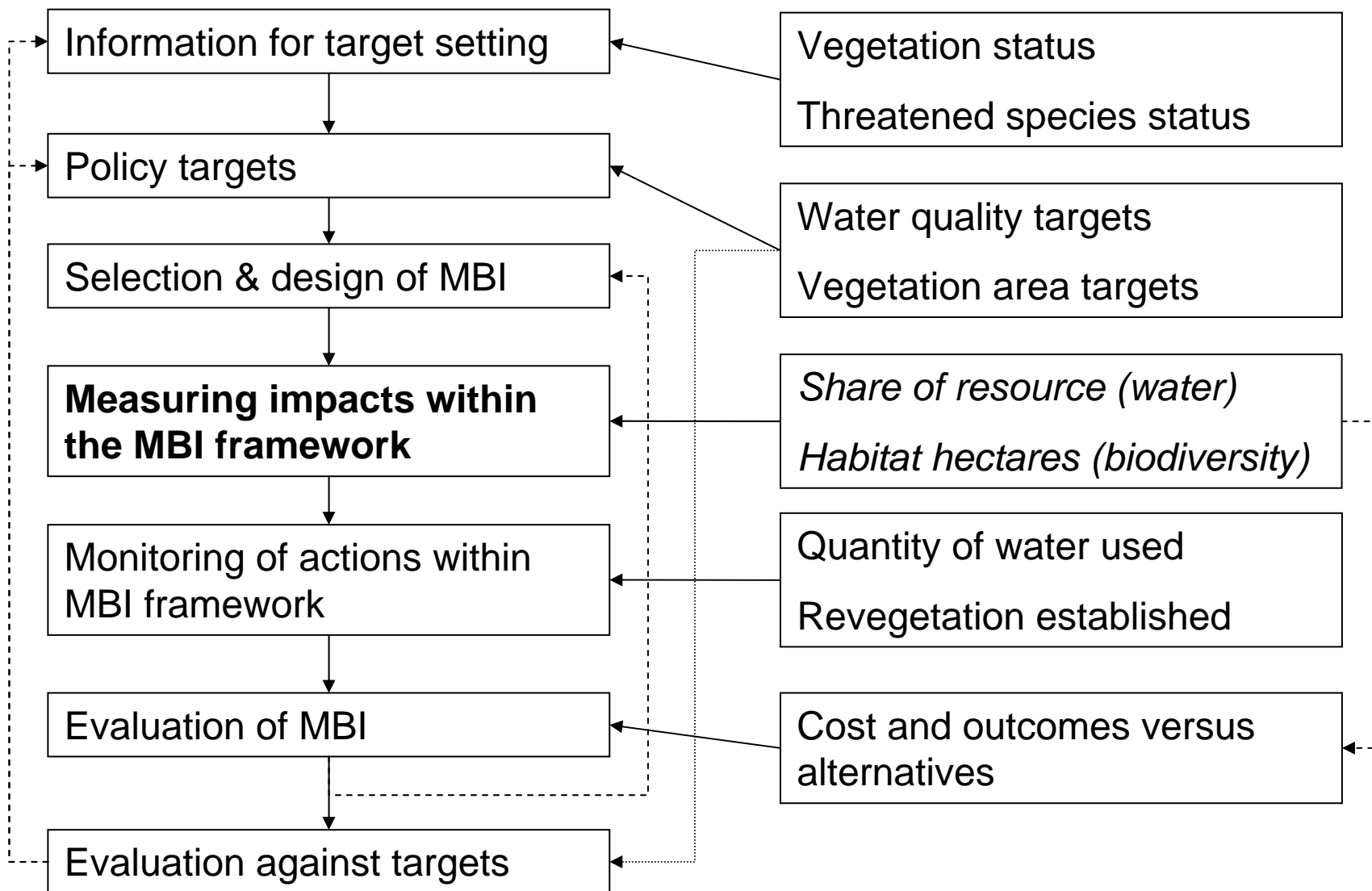
# Measures and metrics ...

- **There are many measures of ecosystem services in NRM ...**
- **Only rarely will the same measure be used for multiple roles.**
- **Roles of measures include setting targets, allocating funds, evaluating outcomes.**
- **Focus here is allocating funds using MBIs.**



## Step in policy design

## Example measures



# What is the metric in a MBI?

## What is a metric:

- **The metric is the measure of what is being bought and sold in the market.**
- **It is THE critical element in evaluating alternative actions / purchases.**
- **Therefore it reflects a complex bundle of tradeoffs.**



# Some metrics ...

- **Tonnes of wheat (decision on \$/tonne)**
  - Additional quality measures: protein, moisture ...
- **Kilograms of wool (decision on \$/kg)**
  - Additional quality measures: microns, foreign matter ...
- **Vegetation cover index (\$/unit)**
  - Additional quality measures: diversity, disturbance ...



# Roles of a metric in MBIs

- **Measuring relative or absolute outcomes**
- **Defining (some of) the rights that will be contracted upon**
- **Allocating scarce funds between alternative uses**
- **Setting goals for evaluation of outcomes**
- **Not pure biophysical change but also other drivers of value ...**





It was too late to retract her bid.  
Catherine had purchased the  
small man on the motorbike.

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**Reflect on what we know from cartoon if Catherine is the government purchase officer –**

- **Information from our metric: One small man on a motorbike!**
- **Is this a suitable measurement for her policy goal?**
- **Are we interested in small men on motorbikes? Do we need to know how small? What if the small man is in Japan?**
- **What do we really need to know to make decisions and what is superfluous (or even misleading to our goal)?**
- **What principles can be employed to help design the appropriate metric?**



# Nine key elements of metric design

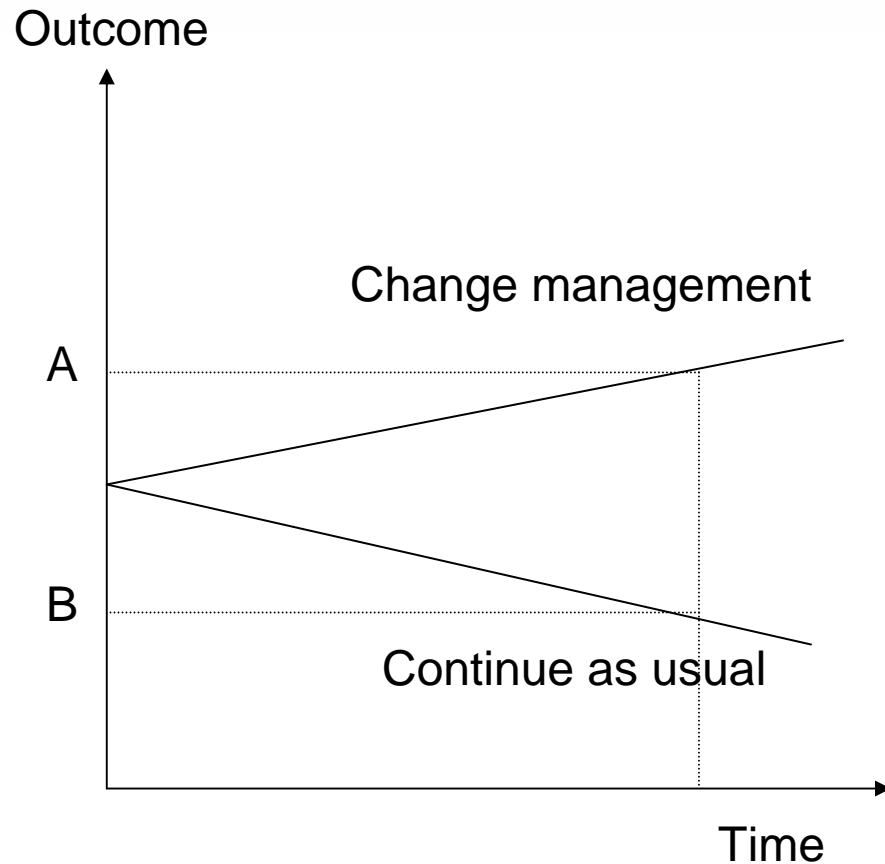
1. **Quantity / quality**
  - **Hectares versus species**
2. **Spatial relations**
  - **Does spatial coordination matter?**
3. **Relative change**
  - **Marginal improvements matter**
4. **Location**
  - **Up/down-stream / distance to benefit**
5. **Timing**
  - **Years to achieve outcome**
6. **Implementation risk**
  - **Failure to change management**
7. **Outcome uncertainty**
  - **Desired outcome does not result**
8. **Irreversibility/thresholds**
  - **What happens if nothing is done?**
9. **Spillover impacts**
  - **Will the solution create problems?**



# Elements of metric design ...

<b>Quantity / quality</b>	<b>Absolute and quantitative measure of ecosystem service quality and quantity</b>
<b>Spatial</b>	<b>Do some spatial combinations of management changes yield greater outcomes?</b>
<b>Relative change</b>	<b>Measured change from business as usual value? Is there a duty of care requirement / baseline?</b>
<b>Location</b>	<b>Are there distance functions, path impacts, thresholds, synergies to different sites?</b>
<b>Timing</b>	<b>Change now preferred over future change Permanent change may be valued more highly</b>
<b>Implementation risk</b>	<b>Likelihood of successful implementation.</b>
<b>Outcome uncertainty</b>	<b>Probability of success of actions</b>
<b>Irreversibility</b>	<b>Thresholds, extinctions, other?</b>
<b>Spillover impacts</b>	<b>Adverse impacts of management change?</b>

# Economic concepts in metric design - relative change

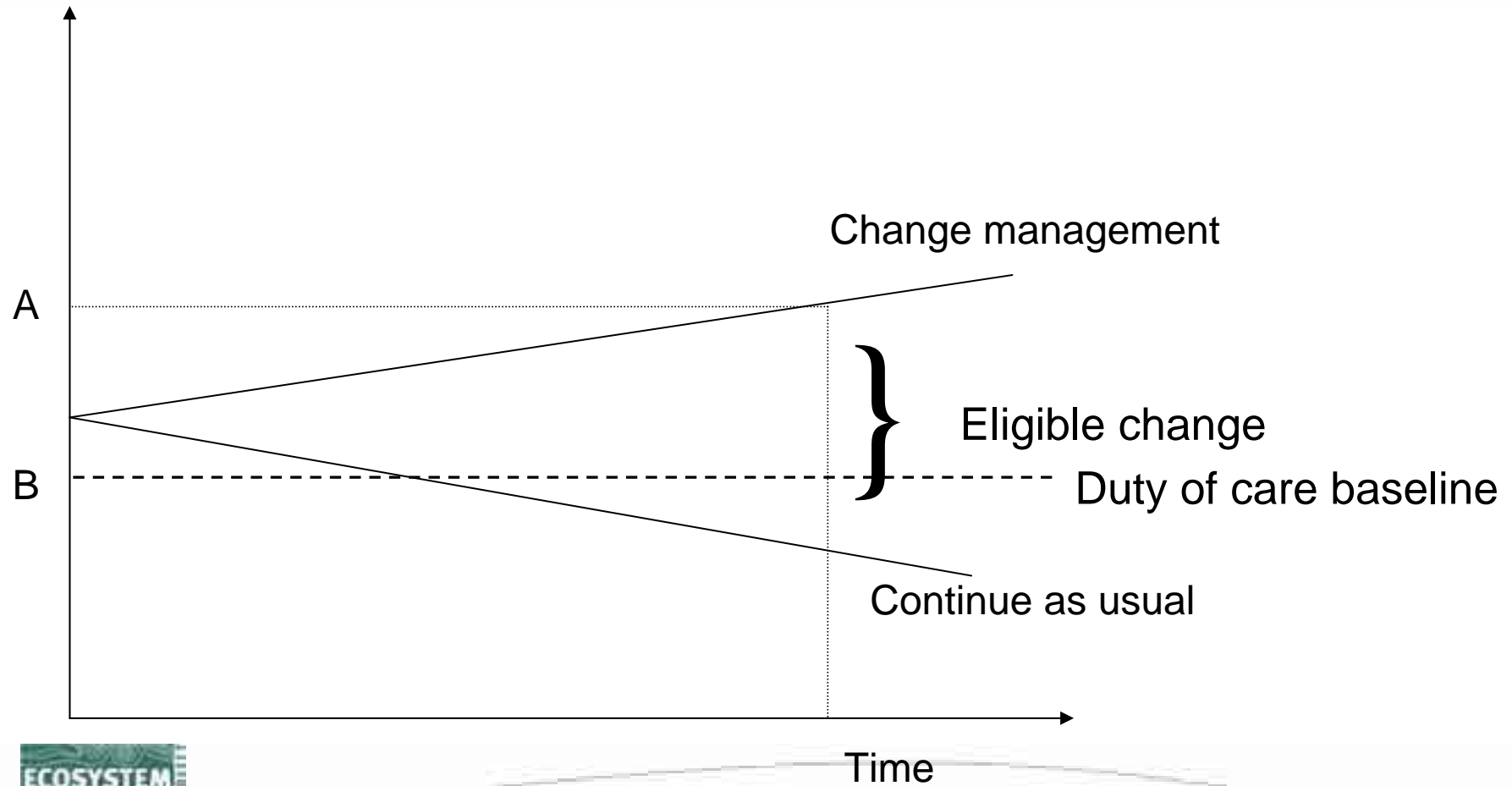


- Aim is usually to pay only for the improvement in outcomes.
- Improvement from what? Now? From if we do nothing?
- Hence, good baseline definitions and estimates are needed for comparison.
- Often the baseline is a duty of care that needs to be defined ...



# Relative change with duty of care

Outcome



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# What really matters in metric design - a salinity example

1. **Quantity / quality** ➤ **How much salt**
2. **Spatial relations** ➤ **Are changes additive or other?**
3. **Relative change** ➤ **Compared to current management**
4. **Location** ➤ **Higher in catchment is better**
5. **Timing** ➤ **Faster response better**
6. **Implementation risk** ➤ **Limit permissible actions**
7. **Outcome uncertainty** ➤ **Identify high probability areas**
8. **Irreversibility/thresholds** ➤ **if problems identified reject bid**
9. **Spillover impacts** ➤ **Impacts on stream flow / other?**



# How do we construct the metric?

- **The most important aspect of metric design is quantity / quality (including impact of spatial attributes).**
- **This is often adjusted to reflect net change from what would happen anyway (the do nothing baseline) or another defined baseline.**
- **Location, timing and risk/uncertainty weight the quality / quantity attribute.**
- **Irreversibility and spillovers are often included as filters but can be included as weights.**
- **If multiple outputs metrics are considered individual metric weights will need to be considered.**



# Principles of metric design - salt reduction

## Quantity / quality:

- Modelled tonnes salt under different landuses

## Spatial relationship:

- Site A benefit =  $f(\text{site}_A \text{ relationship to others})$

## Relative change:

- Site A physical benefit = (tonnes salt<sub>Change</sub> - tonnes salt<sub>Nochange</sub>)

## Location / risk / uncertainty weights:

- Site A benefit = weight \* (physical measure)

## Timing:

- Site A benefit = discounted (weighted physical measure)



# Metric design issues - in-stream salinity in the upper Wimmera Catchment

<b>Quantity / quality</b>	<b>Salt discharge estimated from landuse change</b>
<b>Spatial relationships</b>	<b>None identified</b>
<b>Relative change</b>	<b>Change from standardised baseline estimate defined broadly by grazing / erosion DOC</b>
<b>Location</b>	<b>Specified downstream point (Horsham) No path impacts, thresholds, synergies</b>
<b>Timing</b>	<b>Steady state model (only short / medium term)</b>
<b>Implementation risk</b>	<b>Actions restricted to local species plantings</b>
<b>Outcome uncertainty</b>	<b>Actions restricted and only high priority systems eligible</b>
<b>Irreversibility</b>	<b>None identified</b>
<b>Spillover impacts</b>	<b>None considered significant but impact on water flows will be further considered.</b>

# Metric design issues - recharge in Coleambally Irrigation Area

<b>Quantity / quality</b>	<b>Model net recharge to aquifer from irrigation</b>
<b>Spatial relationships</b>	<b>Impacts of phase cropping or inter-planting on recharge from site included in model</b>
<b>Relative change</b>	<b>Recharge compared to no irrigation</b>
<b>Location</b>	<b>3 separate response zones (separate markets)</b>
<b>Timing</b>	<b>Annual cropping cycle but longer period for monitoring success</b>
<b>Implementation risk</b>	<b>Limited crop options and easily monitored</b>
<b>Outcome uncertainty</b>	<b>Ongoing monitoring and model calibration.</b>
<b>Irreversibility</b>	<b>Unlikely at individual level. Targeted for future research.</b>
<b>Spillover impacts</b>	<b>None significant</b>



# For discussion

1. **What 'product' or ecosystem service attributes are important and will need to be considered within the metric?**
2. **How could you effectively measure/incorporate these attributes?**
  - Directly (outputs)?
  - Indirectly – e.g. by a proxy that is easier to measure?
  - Identifying changes to management (inputs)?
3. **Is there an existing metric that can be applied?**
  - Advantages / disadvantages?
4. **What might some of the costs, time and data constraints or other issues in designing a metric be?**



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